

Unaudited condensed consolidated interim financial statements of

ROGERS SUGAR INC.

Three and nine months ended June 27, 2026, and June 28, 2025

(Unaudited and not reviewed by the Company's external independent auditor)

(Unaudited)

Condensed consolidated interim statements of earnings and comprehensive income

(In thousands of dollars except per share amounts)

Condensed consolidated interim statements of earnings	For the three months ended		For the nine months ended	
	June 27, 2026	June 28, 2025 adjusted (note 14)	June 27, 2026	June 28, 2025 adjusted (note 14)
Revenues (note 14)	293,695	320,445	872,506	989,958
Cost of sales	248,007	271,945	715,035	841,753
Gross margin	45,688	48,500	157,471	148,205
Administration and selling expenses	16,094	16,261	46,004	41,459
Distribution expenses	7,168	6,517	21,188	20,726
	23,262	22,778	67,192	62,185
Results from operating activities	22,426	25,722	90,279	86,020
Net finance costs (note 5)	5,845	6,305	17,831	17,097
Earnings before income taxes	16,581	19,417	72,448	68,923
Income tax expense (recovery):				
Current	7,005	3,815	23,929	18,402
Deferred	(2,483)	1,173	(4,737)	(260)
	4,522	4,988	19,192	18,142
Net earnings	12,059	14,429	53,256	50,781
Net earnings per share (note 11)				
Basic	0.09	0.11	0.42	0.40
Diluted	0.09	0.10	0.39	0.36

Condensed consolidated interim statements of comprehensive (loss) income	For the three months ended		For the nine months ended	
	June 27, 2026	June 28, 2025 adjusted (note 14)	June 27, 2026	June 28, 2025 adjusted (note 14)
Net earnings	12,059	14,429	53,256	50,781
Other comprehensive (loss) income				
Items that are or may be reclassified subsequently to net earnings:				
Cash flow hedges (note 6)	(2,579)	1,283	(3,961)	3,184
Income tax on cash flow hedges (note 6)	662	(329)	1,017	(817)
Foreign currency translation differences	340	(599)	282	333
	(1,577)	355	(2,662)	2,700
Items that will not be reclassified to net earnings:				
Defined benefit actuarial gains (note 15)	6,898	-	6,898	-
Income tax on defined benefit actuarial gains (note 15)	(1,771)	-	(1,771)	-
	5,127	-	5,127	-
Other comprehensive (loss) income	3,550	355	2,465	2,700
Net earnings and comprehensive income for the period	15,609	14,784	55,271	53,481

The accompanying notes are an integral part of these unaudited condensed consolidated interim financial statements.

(Unaudited)

Condensed consolidated interim statements of financial position

(In thousands of dollars)

	June 27, 2026	June 28, 2025	September 27, 2025
Assets			
Current assets:			
Cash	4,070	26,639	8,545
Trade and other receivables	116,271	115,073	129,569
Inventories	321,558	279,695	290,306
Prepaid expenses	9,887	10,357	8,844
Derivative financial instruments (note 6)	323	5,373	2,555
Total current assets:	452,109	437,137	439,819
Non-current assets:			
Property, plant and equipment	484,836	392,829	408,063
Right-of-use assets	23,467	25,236	26,378
Intangible assets	11,019	14,662	13,755
Other assets	1,079	1,365	1,294
Derivative financial instruments (note 6)	-	99	-
Employee benefits (note 15)	46,008	23,189	40,527
Goodwill	233,007	233,007	233,007
Total non-current assets	799,416	690,387	723,024
Total assets	1,251,525	1,127,524	1,162,843
Liabilities and Shareholders' Equity			
Current liabilities:			
Trade and other payables	236,237	206,633	211,209
Income taxes payable	12,027	17,012	19,524
Provisions	4,135	5,911	4,777
Lease obligations	4,848	5,545	5,683
Convertible unsecured subordinated debentures (note 8)	-	97,575	-
Derivative financial instruments (note 6)	11,399	2,632	5,667
Total current liabilities	268,646	335,308	246,860
Non-current liabilities:			
Revolving credit facility (note 7)	116,000	45,000	147,000
Employee benefits (note 15)	18,982	18,408	18,624
Provisions	2,060	1,195	2,060
Derivative financial instruments (note 6)	4,556	3,837	4,085
Lease obligations	20,444	21,306	22,278
Convertible unsecured subordinated debentures (note 8)	161,889	107,450	107,796
Term loans (note 9)	29,914	5,685	6,350
Senior guaranteed notes	98,800	98,574	98,630
Deferred tax liabilities	47,240	46,549	50,707
Total non-current liabilities	499,885	348,004	457,530
Total liabilities	768,531	683,312	704,390
Shareholders' equity:			
Share capital (note 10)	224,832	222,255	222,692
Contributed surplus	301,000	301,088	301,081
Equity portion of convertible unsecured subordinated debentures (note 8)	3,376	5,098	1,966
Deficit	(94,874)	(118,750)	(113,481)
Accumulated other comprehensive income	48,660	34,521	46,195
Total shareholders' equity	482,994	444,212	458,453
Total liabilities and shareholders' equity	1,251,525	1,127,524	1,162,843

The accompanying notes are an integral part of these unaudited condensed consolidated interim financial statements.

ROGERS SUGAR INC.

(Unaudited)

Condensed consolidated interim statements of changes in shareholders' equity

(In thousands of dollars except number of shares)

	For the nine months ended June 27, 2026								
	Number of shares	Common shares	Contributed surplus	Equity portion of convertible debentures	Accumulated unrealized gain on employee benefit plans	Accumulated cash flow hedge gain (loss)	Accumulated foreign currency translation differences	Deficit	Total
Balance, September 27, 2025	128,181,916	222,692	301,081	1,966	47,622	(3,136)	1,709	(113,481)	458,453
Net earnings for the period	-	-	-	-	-	-	-	53,256	53,256
Dividends (note 10)	-	-	-	-	-	-	-	(34,649)	(34,649)
Issuance of shares (note 10)	361,857	2,140	(107)	-	-	-	-	-	2,033
Issuance of convertible debentures, net of tax (note 8)	-	-	-	1,410	-	-	-	-	1,410
Share-based compensation (note 12)	-	-	26	-	-	-	-	-	26
Cash flow hedges, net of tax (note 6)	-	-	-	-	-	(2,944)	-	-	(2,944)
Defined benefit actuarial gains, net of tax (note 15)	-	-	-	-	5,127	-	-	-	5,127
Translation of foreign operations	-	-	-	-	-	-	282	-	282
Balance, June 27, 2026	128,543,773	224,832	301,000	3,376	52,749	(6,080)	1,991	(94,874)	482,994

	For the nine months ended June 28, 2025								
	Number of shares	Common shares	Contributed surplus	Equity portion of convertible debentures	Accumulated unrealized loss on employee benefit plans	Accumulated cash flow hedge gain (loss)	Accumulated foreign currency translation differences	Deficit	Total
Balance, September 28, 2024	127,916,834	221,340	301,069	5,085	35,024	(4,315)	1,112	(136,902)	422,413
Net earnings for the period	-	-	-	-	-	-	-	50,781	50,781
Dividends (note 10)	-	-	-	-	-	-	-	(34,582)	(34,582)
Issuance of shares (note 10)	195,159	915	(30)	-	-	-	-	-	885
Issuance of convertible debentures, net of tax (note 8)	-	-	-	1,966	-	-	-	-	1,966
Repurchase of convertible debentures (note 8)	-	-	-	(1,953)	-	-	-	1,953	-
Share-based compensation (note 12)	-	-	49	-	-	-	-	-	49
Cash flow hedges, net of tax (note 6)	-	-	-	-	-	2,367	-	-	2,367
Translation of foreign operations	-	-	-	-	-	-	333	-	333
Balance, June 28, 2025	128,111,993	222,255	301,088	5,098	35,024	(1,948)	1,445	(118,750)	444,212

The accompanying notes are an integral part of these unaudited condensed consolidated interim financial statements.

ROGERS SUGAR INC.

(Unaudited)

Condensed consolidated interim statements of cash flows

(In thousands of dollars)

	For the three months ended		For the nine months ended	
	June 27, 2026	June 28, 2025	June 27, 2026	June 28, 2025
Cash flows from operating activities:				
Net earnings	12,059	14,429	53,256	50,781
Adjustments for:				
Depreciation of property, plant and equipment and right-of-use assets (note 4)	6,437	6,421	19,137	19,511
Amortization of intangible assets (note 4)	911	928	2,754	2,806
Changes in fair value of derivative financial instruments included in cost of sales	4,864	(5,764)	4,314	1,106
Income tax expense	4,522	4,988	19,192	18,142
Pension contributions	(1,842)	(3,531)	(5,602)	(9,276)
Pension expense	4,673	3,010	7,377	8,019
Net finance costs (note 5)	5,845	6,305	17,831	17,097
Gain on disposal of property, plant and equipment	-	-	-	(14)
Share-based compensation – equity settled (note 12)	7	14	26	49
Share-based compensation – cash settled (note 12)	2,145	930	5,117	1,616
	39,621	27,730	123,402	109,837
Changes in:				
Trade and other receivables	(11,212)	23,046	13,332	5,750
Inventories	(91,914)	1,334	(30,854)	10,787
Prepaid expenses	(4,970)	(4,010)	(1,440)	(2,978)
Trade and other payables	95,195	75,414	8,093	(4,572)
Provisions	(232)	(550)	(642)	(1,360)
	(13,133)	95,234	(11,511)	7,627
Cash flows (used in) from operating activities	26,488	122,964	111,891	117,464
Interest paid	(3,058)	(2,643)	(12,328)	(11,390)
Income taxes received (paid)	(5,315)	1,145	(31,437)	139
Net cash flows from (used in) operating activities	18,115	121,466	68,126	106,213
Cash flows from (used in) financing activities:				
Dividends paid (note 10)	(11,543)	(11,526)	(34,616)	(34,565)
(Decrease) increase in revolving credit facility (note 7)	1,000	(65,000)	(31,000)	(55,000)
Payment of financing fees	(65)	(17)	(125)	(542)
Payment of lease obligations	(2,240)	(1,609)	(5,953)	(5,031)
Proceeds from term loans (note 9)	9,599	-	26,068	7,399
Issuance of convertible debentures, net of finance costs (note 8)	-	-	54,586	109,587
Repurchase of convertible debentures (note 8)	-	-	-	(57,425)
Issuance of shares (note 10)	1,520	209	2,033	885
Net cash flow from (used in) financing activities	(1,729)	(77,943)	10,993	(34,692)
Cash flows used in investing activities:				
Additions to property, plant and equipment, net of proceeds on disposal	(29,461)	(22,004)	(83,614)	(64,020)
Net cash flow used in investing activities	(29,461)	(22,004)	(83,614)	(64,020)
Effect of changes in exchange rate on cash	24	(67)	20	17
Net increase (decrease) in cash	(13,051)	21,452	(4,475)	7,518
Cash, beginning of period	17,121	5,187	8,545	19,121
Cash, end of period	4,070	26,639	4,070	26,639

Supplemental cash flow information (note 13)

The accompanying notes are an integral part of these unaudited condensed consolidated interim financial statements.

Notes to unaudited condensed consolidated interim financial statements

(In thousands of dollars except as noted and amounts per share)

1. Reporting entity:

Rogers Sugar Inc. ("Rogers" or the "Company") is a company domiciled in Canada, incorporated under the *Canada Business Corporations Act*. The head office of Rogers is located at 123 Rogers Street, Vancouver, British Columbia, V6B 3V2. The unaudited condensed consolidated interim financial statements of Rogers for the three and nine month periods ended June 27, 2026 and June 28, 2025 comprise Rogers and the directly and indirectly controlled subsidiaries, Lantic Inc. ("Lantic") and Lantic Maple Inc. and Highland Sugarworks Inc. (the latter two companies together referred to as "Maple"), (together referred to as the "Company"). The principal business activities of the Company are the refining, packaging and marketing of sugar ("Sugar segment"), and the packaging, marketing and distribution of maple syrup and other related maple products ("Maple segment").

2. Basis of presentation and statement of compliance:

(A) STATEMENT OF COMPLIANCE:

These unaudited condensed consolidated interim financial statements have been prepared in accordance with IAS 34 *Interim Financial Reporting* on a basis consistent with those accounting policies followed by the Company in the most recent audited consolidated annual financial statements. Certain information, in particular the accompanying notes, normally included in the audited annual consolidated financial statements prepared in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board ("IASB") has been omitted or condensed. Accordingly, these unaudited condensed consolidated interim financial statements do not include all the information required for full annual financial statements, and, therefore, should be read in conjunction with the audited annual consolidated financial statements and the notes thereto for the year ended September 27, 2025. The quarterly unaudited condensed consolidated interim financial statements were authorized for issue by the Board of Directors on August 5, 2026.

(B) BASIS OF MEASUREMENT:

These unaudited condensed consolidated interim financial statements have been prepared on the historical cost basis except for the following material items in the unaudited condensed consolidated statements of financial position:

- (i) derivative financial instruments are measured at fair value,
- (ii) equity-settled share-based compensation, cash-settled share appreciation rights and cash-settled performance share units are measured at fair value,
- (iii) the defined benefit liability is recognized as the net total of the present value of the defined benefit obligation less the total of the fair value of the plan assets and the unrecognized past service costs,
- (iv) assets and liabilities acquired in business combinations are measured at fair value at acquisition date, less any subsequent impairment, if applicable, and,
- (v) lease obligations which are measured at the present value of minimum lease liabilities in accordance with IFRS 16 *Leases*.

(C) FUNCTIONAL AND PRESENTATION CURRENCY:

These unaudited condensed consolidated interim financial statements are presented in Canadian dollars since it is the Company's functional currency. All financial information presented in Canadian dollars has been rounded to the nearest thousands, except as noted and per share amounts.

Notes to unaudited condensed consolidated interim financial statements

(In thousands of dollars except as noted and amounts per share)

2. Basis of presentation and statement of compliance (continued):

(D) USE OF ESTIMATES AND JUDGEMENTS:

The preparation of these unaudited condensed consolidated interim financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period.

In preparing these unaudited condensed consolidated interim financial statements, the significant judgements made by management in applying the Company's accounting policies and key sources of estimation of uncertainty are as those applied and described in the Company's audited annual consolidated financial statements for the year ended September 27, 2025.

3. Material accounting policies:

The material accounting policies as disclosed in the Company's audited annual consolidated financial statements for the year ended September 27, 2025 have been applied consistently in the preparation of these unaudited condensed consolidated interim financial statements.

(A) NEW STANDARDS AND INTERPRETATIONS ADOPTED:

The Company did not adopt any standards and interpretations in its unaudited condensed consolidated interim financial statements for the annual period beginning on September 28, 2025.

(B) NEW STANDARDS AND INTERPRETATIONS NOT YET ADOPTED:

A number of new standards and amendments to standards and interpretations are not yet effective for the period ended June 27, 2026 and have not been applied in preparing these unaudited condensed consolidated interim financial statements. New standards and amendments to standards and interpretations that are currently under review include:

- Amendments to the classification and measurement of financial instruments (Amendments to IFRS 9 and IFRS 7)
- Annual improvements to IFRS Accounting Standards (includes Amendments to IFRS 1, IFRS 7, IFRS 9, IFRS 10, and IAS 7)
- Presentation and disclosure in financial statements (IFRS 18)

The Company does not intend to adopt the Amendments in its consolidated financial statements before the annual period beginning on October 4, 2026. The Company is assessing the impact of the amendments on the consolidated financial statements.

Notes to unaudited condensed consolidated interim financial statements

(In thousands of dollars except as noted and amounts per share)

4. Depreciation and amortization expense:

Depreciation and amortization expense were charged to the unaudited condensed consolidated interim statements of earnings as follows:

	For the three months ended		For the nine months ended	
	June 27, 2026	June 28, 2025	June 27, 2026	June 28, 2025
Depreciation of property, plant and equipment:				
Cost of sales	4,637	4,794	13,926	14,675
Administration and selling expenses	119	187	359	536
	4,756	4,981	14,285	15,211
Depreciation of right-of-use assets:				
Cost of sales	663	492	1,877	1,462
Distribution expenses	1,018	948	2,975	2,838
	1,681	1,440	4,852	4,300
Amortization of intangible assets:				
Administration and selling expenses	911	928	2,754	2,806
Total depreciation and amortization expense	7,348	7,349	21,891	22,317

5. Net finance costs:

Recognized in net earnings:

	For the three months ended		For the nine months ended	
	June 27, 2026	June 28, 2025	June 27, 2026	June 28, 2025
Interest expense on convertible unsecured subordinated debentures, including accretion expense of \$161 and \$413 for the three and nine months periods (June 28, 2025 - \$240 and \$752 for the three and nine months periods)	2,676	3,123	7,054	7,384
Interest on revolving credit facility	1,203	1,089	4,429	3,034
Interest on senior guaranteed notes, including accretion of \$56 and \$169 for the three and nine months periods (June 28, 2025 - \$56 and \$166 for the three and nine months periods)	927	926	2,780	2,776
Amortization of deferred financing fees	460	469	1,241	1,209
Interest on <i>Producteurs et Productrices Acéricoles du Québec</i> supplier balance	208	189	961	1,255
Other interest expense	15	80	50	170
Interest accretion on discounted lease obligations	417	408	1,156	1,198
Net change in fair value of interest rate swaps (note 6)	(61)	21	160	71
Net finance costs recognized in net earnings	5,845	6,305	17,831	17,097

6. Financial instruments:

Disclosures relating to risk exposures, in particular credit risk, liquidity risk, foreign currency risk, interest rate risk and equity risk were provided in the September 27, 2025 annual consolidated financial statements and there have been no significant changes in the Company's risk exposures during the three and nine months periods ended June 27, 2026.

For its financial assets and liabilities measured at amortized cost as at June 27, 2026, the Company has determined that the carrying value of its short-term financial assets and liabilities approximates their fair value because of the relatively short periods to maturity of these instruments.

Notes to unaudited condensed consolidated interim financial statements

(In thousands of dollars except as noted and amounts per share)

6. Financial instruments (continued):

Details of recorded gains (losses) for the period, in marking-to-market all derivative financial instruments and embedded derivatives that are outstanding at period end, are noted below. For sugar futures contracts (derivative financial instruments), the amounts noted below are netted with the variation margins paid or received to/from brokers at the end of the reporting period. Natural gas forwards and sugar futures have been marked-to-market using published quoted values for these commodities. The fair value of foreign exchange forward contracts is calculated as the present value of the estimated future cash flows, representing the differential between the value of the contract at maturity and the value determined using the exchange rate the financial institution would use if the same contract was renegotiated at the statement of financial position date. The fair value estimate of foreign exchange forward contracts is subject to a credit risk adjustment that reflects the credit risk of the Company and of the counterparty. The fair value of interest rate swaps is calculated as the present value of the estimated future cash flows. Estimated cash flows are discounted using a yield curve constructed from similar sources and which reflects the relevant benchmark interbank rate used by market participants for this purpose when pricing interest rate swaps. The fair value of interest rate swaps is subject to a credit risk adjustment that reflects the credit risk of the Company and of the counterparty.

As at June 27, 2026, September 27, 2025 and June 28, 2025, the Company's financial derivatives carrying values were as follows:

	Fair value hierarchy level	Financial Assets		Financial Liabilities	
		Current	Non-Current	Current	Non-Current
		June 27, 2026		June 27, 2026	
Derivative financial instruments measured at fair value through profit or loss:					
Sugar futures contracts	Level 1	323	-	-	-
Foreign exchange forward contracts	Level 2	-	-	6,654	503
Interest rate swaps	Level 2	-	-	357	-
Derivative financial instruments designated as effective cash flow hedging instruments:					
Natural gas futures contracts	Level 2	-	-	2,421	4,053
Interest rate swaps	Level 2	-	-	1,967	-
		323	-	11,399	4,556

	Fair value hierarchy level	Financial Assets		Financial Liabilities		Financial Assets		Financial Liabilities	
		Current	Non-Current	Current	Non-Current	Current	Non-Current	Current	Non-Current
		September 27, 2025				June 28, 2025			
Derivative financial instruments measured at fair value through profit or loss:									
Sugar futures contracts	Level 1	135	-	-	-	388	-	-	-
Foreign exchange forward contracts	Level 2	-	-	2,537	135	1,564	99	-	310
Interest rate swaps	Level 2	-	-	197	-	-	-	71	-
Derivative financial instruments designated as effective cash flow hedging instruments:									
Natural gas futures contracts	Level 2	2,420	-	-	2,641	3,421	-	-	1,670
Interest rate swaps	Level 2	-	-	2,933	1,309	-	-	2,561	1,857
		2,555	-	5,667	4,085	5,373	99	2,632	3,837

Notes to unaudited condensed consolidated interim financial statements

(In thousands of dollars except as noted and amounts per share)

6. Financial instruments (continued):

	For the three months ended					
	Charged to cost of sales		Charged to finance income (costs)		Other comprehensive	
	Unrealized gain (loss)		Unrealized gain (loss)		gain (loss)	
	June 27, 2026	June 28, 2025	June 27, 2026	June 28, 2025	June 27, 2026	June 28, 2025
Derivative financial instruments measured at fair value through profit or loss:						
Sugar futures contracts	(1,178)	(2,934)	-	-	-	-
Foreign exchange contracts	(6,464)	4,027	-	-	-	-
Interest rate swaps	-	-	61	(21)	-	-
Derivative financial instruments designated as effective cash flow hedging instruments:						
Natural gas futures contracts	-	-	-	-	(2,710)	878
Interest rate swaps	-	-	-	-	131	405
	(7,642)	1,093	61	(21)	(2,579)	1,283

	For the nine months ended					
	Charged to cost of sales		Charged to finance income (costs)		Other comprehensive	
	Unrealized gain (loss)		Unrealized gain (loss)		gain (loss)	
	June 27, 2026	June 28, 2025	June 27, 2026	June 28, 2025	June 27, 2026	June 28, 2025
Derivative financial instruments measured at fair value through profit or loss:						
Sugar futures contracts	(2,475)	(5,836)	-	-	-	-
Foreign exchange contracts	(5,873)	(5,649)	-	-	-	-
Interest rate swaps	-	-	(160)	(71)	-	-
Derivative financial instruments designated as effective cash flow hedging instruments:						
Natural gas futures contracts	-	-	-	-	(6,253)	4,453
Interest rate swaps	-	-	-	-	2,292	(1,269)
	(8,348)	(11,485)	(160)	(71)	(3,961)	3,184

The following table summarizes the Company's hedging components of accumulated other comprehensive income ("AOCI") as at June 27, 2026 and June 28, 2025:

	June 27, 2026			June 28, 2025		
	Natural gas futures contracts	Interest rate swaps	Total	Natural gas futures contracts	Interest rate swaps	Total
Opening AOCI	489	(4,852)	(4,363)	(1,992)	(3,957)	(5,949)
Income taxes	(638)	1,865	1,227	(1)	1,635	1,634
Opening AOCI – net of income taxes	(149)	(2,987)	(3,136)	(1,993)	(2,322)	(4,315)
Change in fair value of derivatives designated as cash flow hedges	(6,253)	2,292	(3,961)	4,453	(1,269)	3,184
Income taxes	1,605	(588)	1,017	(1,143)	326	(817)
Ending AOCI – net of income taxes	(4,797)	(1,283)	(6,080)	1,317	(3,265)	(1,948)

Notes to unaudited condensed consolidated interim financial statements

(In thousands of dollars except as noted and amounts per share)

6. Financial instruments (continued):

The aggregate notional amount as at the reporting date of all the interest rate swap agreements all contracted under Daily compounded CORRA is as follows:

Fiscal year contracted	Date	Total value \$
Fiscal 2024	December 30, 2024 to December 30, 2026 – 3.941%	100,000
Fiscal 2024	June 27, 2025 to June 27, 2027 – 3.695%	100,000

7. Revolving credit facility:

On June 27, 2026, the Company had a total of \$340.0 million of available working capital under the revolving credit facility, which matures on March 28, 2030, from which it can borrow at prime rate, SOFR rate or under Adjusted Term CORRA loan (which is Term CORRA plus an adjustment varying between 30 to 32 basis points), plus 20 to 250 basis points, based on achieving certain financial ratios.

On July 31, 2026, the Company extended the maturity date of its revolving credit facility from March 28, 2030 to July 31, 2031.

Certain assets of the Company, including trade receivables, inventories and property, plant and equipment, have been pledged as security for the revolving credit facility. As at June 27, 2026, a total of \$867.7 million of assets are pledged as security (September 27, 2025 - \$798.7 million; June 28, 2025 - \$757.6 million).

The Company must comply with certain financial covenants related to the revolving credit facility on a quarterly basis. The Company was in compliance with the financial covenants as at June 27, 2026.

The carrying value of the revolving credit facility approximates fair value. The valuation model considers the present value of expected payments, discounted using a risk-adjusted discount rate.

8. Convertible unsecured subordinated debentures:

The outstanding convertible debentures are as follows:

	June 27, 2026	September 27, 2025	June 28, 2025
Seventh series	-	-	97,575
Eighth series	115,000	115,000	115,000
Ninth series	57,500	-	-
Total face value	172,500	115,000	212,575
Less deferred financing fees	(6,636)	(4,748)	(4,998)
Less equity component	(4,625)	(2,693)	(6,984)
Accumulated accretion expense	650	237	4,432
Total carrying value	161,889	107,796	205,025
Presented as:			
Current	-	-	97,575
Non current	161,889	107,796	107,450
	161,889	107,796	205,025

The fair value of the Eighth and Ninth series debentures as at June 27, 2026 were approximately \$184.6 million based on market quotes for identical instruments (September 27, 2025 - \$121.9 million for the Eighth series; June 28, 2025 - \$216.0 million for the Seventh and Eighth series).

Notes to unaudited condensed consolidated interim financial statements

(In thousands of dollars except as noted and amounts per share)

8. Convertible unsecured subordinated debentures (continued):

(A) EIGHTH SERIES:

On February 19, 2025, and on February 21, 2025, the Company issued \$100.0 million and \$15.0 million for a total of \$115.0 million, Eighth series, 6.00% convertible unsecured subordinated debentures ("Eighth series debentures"), maturing on June 30, 2030, with interest payable semi-annually in arrears on June 30 and December 31 of each year. The debentures may be converted at the option of the holder at any time prior to maturity at a conversion price of \$7.10 per share.

On or after June 30, 2028 and prior to June 30, 2029, the debentures may be redeemed by the Company at a price equal to the principal amount plus accrued and unpaid interest, provided that the weighted average trading price of the common shares, for the 20 consecutive trading days ending on the fifth trading day preceding the day prior to the date upon which the notice of redemption is given is at least 125% of the conversion price of \$7.10 per debenture share. On or after June 30, 2029, the debentures are redeemable at a price equal to the principal amount thereof plus accrued unpaid interest.

On redemption or on the maturity date, the Company will repay the indebtedness of the convertible debentures by paying an amount equal to the principal amount of the outstanding debentures, together with accrued and unpaid interest thereon.

The Company may, at its option, elect to satisfy its obligation to repay the principal amount of the convertible debentures, which are to be redeemed or which have matured, by issuing shares to the holders of the convertible debentures. The number of shares to be issued will be determined by dividing the indebtedness related to the convertible debenture by 95% of the then current market price on the day preceding the date fixed for redemption or the maturity date, as the case may be.

The Company allocated \$2.7 million (\$2.0 million net of tax) of the Eighth series debentures into an equity component. The Company incurred underwriting fees and issuance costs of \$5.4 million, which are netted against the convertible debenture liability.

(B) NINTH SERIES:

On January 12, 2026, the Company issued \$57.5 million, Ninth series, 5.5% convertible unsecured subordinated debentures ("Ninth series debentures"), maturing on January 31, 2033, with interest payable semi-annually in arrears on January 31 and July 31 of each year. The debentures may be converted at the option of the holder at any time prior to maturity at a conversion price of \$7.91 per share.

On or after January 31, 2029 and prior to January 31, 2031, the debentures may be redeemed by the Company at a price equal to the principal amount plus accrued and unpaid interest, provided that the weighted average trading price of the common shares, for the 20 consecutive trading days ending on the fifth trading day preceding the day prior to the date upon which the notice of redemption is given is at least 125% of the conversion price of \$7.91 per debenture share. On or after January 31, 2031, the debentures are redeemable at a price equal to the principal amount thereof plus accrued unpaid interest.

On redemption or on the maturity date, the Company will repay the indebtedness of the convertible debentures by paying an amount equal to the principal amount of the outstanding debentures, together with accrued and unpaid interest thereon.

The Company may, at its option, elect to satisfy its obligation to repay the principal amount of the convertible debentures, which are to be redeemed or which have matured, by issuing shares to the holders of the convertible debentures. The number of shares to be issued will be determined by dividing the indebtedness related to the convertible debenture by 95% of the then current market price on the day preceding the date fixed for redemption or the maturity date, as the case may be.

The Company allocated \$1.9 million (\$1.4 million net of tax) of the Ninth series debentures into an equity component. The Company incurred underwriting fees and issuance costs of \$2.9 million, which are netted against the convertible debenture liability.

Notes to unaudited condensed consolidated interim financial statements

(In thousands of dollars except as noted and amounts per share)

9. Term loans:

Loans from Investissement Quebec ("IQ loans") are made of two separate loans and are subject to the same financial covenants as the revolving credit facility and the senior guaranteed notes, and are secured with specific LEAP project assets. IQ Loans are as follows:

A first loan in the amount of up to \$40.0 million under the ESSOR program, a Quebec government program designed to provide financing to Quebec businesses ("IQ Eссор Loan") and is to be used by the Company to finance the acquisition of certain new equipment related to the LEAP Project. The Company will benefit from a 36-month capital repayment moratorium period as of the date of the first disbursement of the IQ Eссор Loan. At the end of such moratorium period, the Company will repay the principal of the IQ Eссор Loan in 60 consecutive monthly installments.

A second term loan in the amount of \$25.0 million was extended to the Company by Investissement Quebec (the "IQ Term Loan"), to finance the acquisition of certain new equipment related to the LEAP Project. The Company will benefit from a 24-month capital repayment moratorium period as of the date of the first disbursement of the IQ Term Loan. At the end of such moratorium period, the Company will repay the principal of the IQ Term Loan in 20 consecutive quarterly installments.

On November 26, 2024, a first draw of \$7.4 million was received under the IQ Loans, \$5.0 million of which was borrowed under the Eссор Loan and \$2.4 million was borrowed under the IQ Term Loan. An equivalent amount of property, plant and equipment has been pledged as security. The Company recognized a grant of \$1.1 million as a reduction of property, plant and equipment representing the difference between the fair value of the IQ Eссор Loan at inception and the cash received.

On November 19, 2025, a second draw of \$16.5 million was received under the IQ Loans, \$11.2 million of which was borrowed under the IQ Eссор Loan and \$5.3 million was borrowed under the IQ Term Loan. An equivalent amount of property, plant and equipment has been pledged as security. The Company recognized a grant of \$1.6 million as a reduction of property, plant and equipment representing the difference between the fair value of the IQ Eссор Loan at inception and the cash received.

On June 25, 2026, a third draw of \$9.6 million was received under the IQ Loans, \$6.5 million of which was borrowed under the IQ Eссор Loan and \$3.1 million was borrowed under the IQ Term Loan. An equivalent amount of property, plant and equipment has been pledged as security. The Company recognized a grant of \$0.9 million as a reduction of property, plant and equipment representing the difference between the fair value of the IQ Eссор Loan at inception and the cash received.

The Company must comply with certain financial covenants related to the IQ Loans on a quarterly basis. The Company was in compliance with the financial covenants as at June 27, 2026.

The IQ Loans are classified and measured at amortized cost, using the effective interest method. The valuation model considers the present value of expected payments, discounted using a risk-adjusted discount rate. The fair value as at June 27, 2026 was approximately \$30.2 million.

10. Share capital and other components of equity:

As of June 27, 2026, a total of 128,543,773 common shares (September 27, 2025 – 128,181,916; June 28, 2025 – 128,111,993) were outstanding.

During the first nine months of fiscal year 2026, 361,857 stock options were exercised for proceeds of \$2,033, and reversal of previously recognized share-based compensation recorded in contributed surplus of \$107 (note 12). During the first nine months of fiscal year 2025, 195,159 stock options were exercised for proceeds of \$885, and reversal of previously recognized share-based compensation recorded in contributed surplus of \$30 (note 12).

The Company declared a quarterly dividend of \$0.09 per share during the nine-month period ended June 27, 2026 and June 28, 2025. On August 5, 2026, the Board of Directors declared a quarterly dividend of \$0.09 per share, payable on or before October 21, 2026.

	June 27, 2026	June 28, 2025
Dividends	34,649	34,582

Notes to unaudited condensed consolidated interim financial statements

(In thousands of dollars except as noted and amounts per share)

11. Earnings per share:

Reconciliation between basic and diluted earnings per share is as follows:

	For the three months ended		For the nine months ended	
	June 27, 2026	June 28, 2025	June 27, 2026	June 28, 2025
Basic earnings per share:				
Net earnings	\$12,059	\$14,429	\$53,256	\$50,781
Weighted average number of shares outstanding	128,317,663	128,067,678	128,243,781	128,027,338
Basic earnings per share	\$0.09	\$0.11	\$0.42	\$0.40
Diluted earnings per share:				
Net earnings	\$12,059	\$14,429	\$53,256	\$50,781
Plus impact of convertible unsecured subordinated debentures	1,981	2,312	5,221	4,822
	\$14,040	\$16,741	\$58,477	\$55,603
Weighted average number of shares outstanding:				
Basic weighted average number of shares outstanding	128,317,663	128,067,678	128,243,781	128,027,338
Plus impact of convertible unsecured subordinated debentures	23,466,462	34,403,428	20,617,331	25,919,189
Plus impact of share options	203,527	27,615	140,066	31,359
	151,987,652	162,498,721	149,001,178	153,977,886
Diluted earnings per share	\$0.09	\$0.10	\$0.39	\$0.36

Notes to unaudited condensed consolidated interim financial statements

(In thousands of dollars except as noted and amounts per share)

12. Share-based compensation:

(A) EQUITY-SETTLED SHARE-BASED COMPENSATION:

The Company has not issued share options effective for Fiscals 2026 and 2025.

Total share-based compensation expense, related to options issued in prior periods, is amortized over the service period and included in administration and selling expenses with an offsetting credit to contributed surplus. An expense of \$7 and \$26 was recorded for the three and nine month periods ended June 27, 2026 (an expense of \$14 and \$49 for the three and nine month periods ended June 28, 2025).

The following tables summarize information about the share option plan as of June 27, 2026:

Exercise price per option	Outstanding number of options at September 27, 2025	Options granted during the nine month period	Options exercised during the nine month period	Options forfeited during the nine month period	Outstanding number of options at June 27, 2026	Weighted average remaining life	Number of options exercisable
\$ 4.28	64,000	-	(64,000)	-	-	-	-
\$ 4.68	78,461	-	(78,461)	-	-	-	-
\$ 5.58	133,669	-	-	-	133,669	2.43	133,669
\$ 5.85	632,016	-	(17,167)	(34,336)	580,513	6.46	348,309
\$ 5.85	752,564	-	(16,667)	(16,666)	719,231	5.44	575,385
\$ 6.23	391,954	-	(50,562)	-	341,392	1.44	341,392
\$ 6.51	210,000	-	(135,000)	-	75,000	0.44	75,000
\$ 5.93	2,262,664	-	(361,857)	(51,002)	1,849,805	4.60	1,473,755

Options outstanding held by key management personnel amounted to 1,649,805 options as at June 27, 2026 (1,927,266 options as at September 27, 2025 and 2,130,329 options as at June 28, 2025).

(B) CASH-SETTLED SHARE-BASED COMPENSATION-PERFORMANCE SHARE UNITS ("PSU"):

Fiscal 2026 grant:

On December 8, 2025, a total of 598,828 PSUs were granted to executives of the Company at a price of \$5.97 per units. These PSUs will vest at the end of the 2026-2028 performance cycle based on the achievement of total shareholder returns and other non-market performance conditions, as set by the Board of Directors. Following the end of a performance cycle, the Board of Directors will determine, concurrently with the release of the Company's financial results for the fiscal year ended at the end of the performance cycle, whether the vesting conditions for the PSUs granted to a participant relating to such performance cycle have been achieved. Depending on the achievement of the vesting conditions, between 0% and 200% of the PSUs will become vested. The Board of Directors of the Company has the discretion to determine that all or a portion of the PSUs granted to a participant, for which the vesting conditions have not been achieved, shall vest to such participant.

The value to be paid-out to each participant will be equal to the result of: the number of PSUs granted to the participant which have vested, multiplied by the volume weighted average closing price of the Common Shares on the Toronto Stock Exchange (the "TSX") for the five trading days immediately preceding the day on which the Company shall pay the value to the participant under the PSU plan, and such date will in no event occur after December 31 of the third calendar year following the calendar year in which the PSUs are granted.

Notes to unaudited condensed consolidated interim financial statements

(In thousands of dollars except as noted and amounts per share)

12. Share-based compensation (continued):

(B) CASH-SETTLED SHARE-BASED COMPENSATION-PERFORMANCE SHARE UNITS ("PSU") (CONTINUED):

The fair values of the PSUs were established using a Monte Carlo simulation model for the portion subject to market performance conditions and the remaining portion, which is based on certain non-market measures, was based on management's estimates. The fair values are vesting in equal tranches over a three-year period (one-third per year). The fair value at grant date was \$3.2 million compared to \$4.5 million at June 27, 2026. An expense of \$0.4 million and \$1.1 million related to this specific grant was recorded for the three and nine month periods ended June 27, 2026, in administration and selling expenses.

For grants related to fiscal years 2023, 2024 and 2025, an expense of \$1.7 million and \$4.0 million was recorded for the three and nine month periods ended June 27, 2026, in administration and selling expenses.

The PSUs associated with the 2023-2025 performance cycle did not meet their vesting conditions and accordingly no payments were made in the first quarter of fiscal 2026 (\$1.3 million paid in the first quarter of 2025 related to 2022-2024 performance cycle). As at June 27, 2026, \$9.5 million is included under trade and other payables (September 27, 2025 - \$4.4 million and June 28, 2025 - \$2.8 million) in relation with PSUs granted in fiscal years 2024, 2025 and 2026.

13. Supplementary cash flow information:

	For the nine months ended		September 27, 2025	For the year ended September 28, 2024
	June 27, 2026	June 28, 2025		
Non-cash transactions:				
Additions of property, plant and equipment and intangibles assets included in trade and other payables	31,027	25,683	21,608	13,704
Increase in asset retirement obligation provision included in property, plant and equipment	-	-	-	9,670
Additions to right-of-use assets	1,923	2,030	4,692	3,174

During the preceding quarter, a government grant, unrelated to IQ Essor Loan, in the amount of \$5.2 million, which was included in other receivables and as a reduction to property, plant and equipment, was received in the third quarter. The government grant met the criteria for recording and was approved by the government.

The following table summarizes the capitalized costs associated with the LEAP project. These costs are included in construction in progress which is included in property, plant and equipment.

	Total	Portion related to borrowing costs	Interest capitalization rate
	\$	\$	%
Cost or deemed cost:			
Balance at September 28, 2024	53,819	1,706	
Additions	61,349	1,390	4.45
Balance at June 28, 2025	115,168	3,096	
Additions	13,254	619	4.82
Balance at September 27, 2025	128,422	3,715	
Additions	78,712	3,509	5.55
Balance at June 27, 2026	207,134	7,224	

As at June 27, 2026, included in this amount are \$nil of deposits on machinery and equipment (September 27, 2025 - \$3.0 million and June 28, 2025 - \$12.7 million). As at June 27, 2026, the Company had \$91.2 million of capital commitments related to the LEAP project.

Notes to unaudited condensed consolidated interim financial statements

(In thousands of dollars except as noted and amounts per share)

14. Segmented information:

The Company has two operating and reportable segments, Sugar and Maple. The principal business activity of the Sugar segment is the refining, packaging and marketing of sugar products. The principal business of the Maple segment is the packaging, marketing and distribution of maple syrup and related maple products. The reportable segments are managed independently as they require different technology and capital resources. Performance is measured based on the segments' gross margins and results from operating activities. These measures are included in the internal management reports that are reviewed by the Company's senior executives, and management believes that such information is relevant in the evaluation of the results of the segments.

Transactions between reportable segments are interest receivable (payable), which are eliminated upon consolidation.

	For the three months ended June 27, 2026			
	Sugar	Maple	Corporate and eliminations	Total
Revenues	229,548	64,147	-	293,695
Cost of sales	187,550	60,457	-	248,007
Gross margin	41,998	3,690	-	45,688
Depreciation and amortization	5,509	1,839	-	7,348
Results from operating activities	22,946	58	(578)	22,426
Additions to property, plant and equipment and intangible assets, net of disposals	33,899	239	-	34,138
Additions to right-of-use assets	275	359	-	634

	For the nine months ended June 27, 2026			
	Sugar	Maple	Corporate and eliminations	Total
Revenues	672,427	200,079	-	872,506
Cost of sales	532,806	182,229	-	715,035
Gross margin	139,621	17,850	-	157,471
Depreciation and amortization	16,461	5,430	-	21,891
Results from operating activities	85,618	6,764	(2,103)	90,279
Additions to property, plant and equipment and intangible assets, net of disposals	90,180	873	-	91,053
Additions to right-of-use assets	1,317	606	-	1,923

	As at June 27, 2026			
	Sugar	Maple	Corporate and eliminations	Total
Total assets	1,188,846	228,294	(165,615)	1,251,525
Total liabilities	(661,878)	(161,353)	54,700	(768,531)

Notes to unaudited condensed consolidated interim financial statements

(In thousands of dollars except as noted and amounts per share)

14. Segmented information (continued):

	For the three months ended June 28, 2025			
	Sugar	Maple	Corporate and eliminations	Total
Revenues ⁽¹⁾	252,965	67,480	-	320,445
Cost of sales ⁽¹⁾	212,625	59,320	-	271,945
Gross margin	40,340	8,160	-	48,500
Depreciation and amortization	5,648	1,701	-	7,349
Results from operating activities	21,513	4,950	(741)	25,722
Additions to property, plant and equipment and intangible assets, net of disposals	29,971	337	-	30,308
Additions to right-of-use assets	107	58	-	165

	For the nine months ended June 28, 2025			
	Sugar	Maple	Corporate and eliminations	Total
Revenues ⁽¹⁾	790,471	199,487	-	989,958
Cost of sales ⁽¹⁾	664,449	177,304	-	841,753
Gross margin	126,022	22,183	-	148,205
Depreciation and amortization	17,212	5,105	-	22,317
Results from operating activities	75,871	12,134	(1,985)	86,020
Additions to property, plant and equipment and intangible assets, net of disposals	73,801	1,116	-	74,917
Additions to right-of-use assets	1,847	183	-	2,030

	As at June 28, 2025			
	Sugar	Maple	Corporate and eliminations	Total
Total assets	1,080,016	213,019	(165,511)	1,127,524
Total liabilities	(550,869)	(150,010)	17,567	(683,312)

	As at September 27, 2025			
	Sugar	Maple	Corporate and eliminations	Total
Total assets	1,099,047	229,558	(165,762)	1,162,843
Total liabilities	(546,251)	(165,807)	7,668	(704,390)

Notes to unaudited condensed consolidated interim financial statements
(In thousands of dollars except as noted and amounts per share)

14. Segmented information (continued):

Revenues were derived from customers in the following geographic areas:

	For the three months ended		For the nine months ended	
	June 27, 2026	June 28, 2025	June 27, 2026	June 28, 2025
Canada	216,283	237,828	652,095	722,476
United States ⁽¹⁾	60,054	61,309	168,038	213,996
Europe	7,764	10,937	28,111	28,722
Other	9,594	10,371	24,262	24,764
	293,695	320,445	872,506	989,958

(1) In the fourth quarter of 2025, the Company changed the presentation for high-tier duties on US exports sales for the Sugar segment. Accordingly, related amounts charged to customers were recognized as revenues, with a corresponding offset to cost of sales. To conform with the presentation change, the Company has made the following immaterial presentation adjustments to the June 28, 2025, comparative period: increase of Sugar revenues and Sugar cost of sales, total revenues and total cost of sales, and revenues derived from customers in the United States by \$6.7 million and \$26.7 million for the three and nine month periods ended June 28, 2025. The presentation adjustment had no impact on gross margins or net income.

15. Employee benefits:

As a result of the recently negotiated collective agreements, the Company recorded in the third quarter of fiscal 2026 an expense of \$2.9 million in cost of sales for contracted future plan amendments and past service costs to one of the pension benefit plans. In addition, the Company recorded an actuarial gain of \$6.9 million (\$5.1 million net of taxes) to other comprehensive income as a result of the re-measurement of the assets and obligations due to changes in discount rate, rate of compensation increases and rate of return on assets of this pension benefit plan.